

**Discipline:** Information Systems / Operations Research

**1. Language**

English

**2. Title**

Machine Learning

**3. Lecturer**

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**4. Date and Location**

02<sup>nd</sup> – 05<sup>th</sup> of March 2026

The course will be offered over four days, comprising lectures, tutorials, and discussion sessions.

Victor's Residenz-Hotel Berlin Mitte  
Am Friedrichshain 17  
10407 Berlin

**5. Course Description**

5.1 Abstract and Learning Objectives

The course exposes participants to recent machine learning (ML) developments and discusses their ramifications for business and economics. ML comprises theories, concepts, and algorithms to extract patterns from observational data. The prevalence of data ("big data") has led to a surge in the interest in ML to leverage existing data assets for improved decision-making and business process optimization. Concepts such as business analytics, data science, and artificial intelligence are omnipresent in decision-makers' mindsets and involve ML to some extent. Familiarizing course participants with these concepts and enabling them to apply cutting-edge ML algorithms to real-world decision problems in management, policy development, and research is the overarching objective of the course. Accordingly, the course targets Ph.D. students with a general interest in algorithmic decision-making and/or concrete plans to employ ML in their research. A clear and approachable explanation of relevant methodologies and recent ML developments paired with a batterie of practical exercises using contemporary software libraries for (deep) ML will prepare participants for design-science or empirical-quantitative research projects.

## 5.2 Content

The course provides a comprehensive overview of the state-of-the-art in ML and its applications in business and economics. To that end, the course comprises three parts.

Part I introduces ML and discusses connections to other data analysis paradigms, such as statistics and econometrics. We also elaborate on the fundamental differences between data-driven models for descriptive, explanatory, predictive, and prescriptive decision support. Afterward, we revisit essential ML practices and algorithms, from established industry workhorses like logistic regression to state-of-the-art boosting machines. The course emphasizes techniques for supervised machine learning, which we consider especially relevant for ML-oriented research in business and economics.

Part II introduces deep learning, the standard ML framework for handling unstructured data like text and images. Following an introduction to neural networks, the course concentrates on deep learning approaches for natural language processing (NLP). Participants obtain a solid understanding of modern NLP approaches, including word embeddings, transfer learning, and cutting-edge transformer architectures, which undermine contemporary AIs like ChatGPT. While concentrating on NLP examples, we also establish the similarity between text data and other forms of sequential data to enable participants to apply the learned concepts to other data types like time series.

Part III covers selected topics in ML research. (Deep) ML algorithms have proven their ability to process large and heterogeneous high-dimensional data sets. Emphasizing scalability as a design principle, ML has primarily focused on extracting correlational patterns. Econometricians have long criticized the inability of ML techniques to capture causal relationships. Against this background, the third part of the course examines recent developments in the scope of causal ML. Considering selected marketing decision models as examples, the course revisits some fundamentals related to causal inference and elaborates on recently proposed techniques for causal ML. A related criticism machine learners face concerns a lack of model interpretability. ML models are often opaque, meaning they do not clarify how they translate input data into model outputs. Recent research has proposed a set of explanation methods for understanding and diagnosing such models. Acknowledging the cruciality of explaining model-based recommendations in many application fields, Part III of the course will investigate the field of explainable AI and equip students with a solid understanding of the options to explain model predictions.

### 5.3 Course Schedule

The course consists of several lecture (L) and programming (P) sessions.

Pre-course stage		
		Study papers from reading list
		Familiarize with Python and Jupyter notebooks
Day 1		
		Arrival of participants
09:00	10:30	Welcome and introduction
10:30	11:00	Coffee break
11:00	12:30	L.I.1 Introduction to machine learning
12:30	13:30	Lunch break
13:30	15:30	L.I.2 Basic algorithms for supervised learning
15:30	16:00	Coffee break
16:00	17:30	P.I.1 Data integration & preparation using Python
Day 2		
09:00	10:30	L.I.3 Machine learning model validation
10:30	11:00	Coffee break
11:00	12:30	L.I.4 Advanced algorithms for supervised learning
12:30	13:30	Lunch break
13:30	15:30	P.I.2 Prediction of retail credit risk
15:30	16:00	Coffee break
16:00	17:30	L.II.1 Introduction to neural networks
Day 3		
09:00	10:30	L.II.2 NLP foundations & Word2Vec
10:30	11:00	Coffee break
11:00	12:30	L.II.3 State-of-the-art models for text analysis
12:30	13:30	Lunch break
13:30	15:30	P.II.1 Fundamentals of natural language processing
15:30	16:00	Coffee break
16:00	17:30	P.II.2 Prediction of online review sentiment
Day 4		
09:00	10:30	L.III.1 Interpretable machine learning
10:30	11:00	Coffee break
11:00	12:30	L.III.2 Causal machine learning
12:30	13:30	Lunch break
13:30	15:30	Closing session: Discussion of the course assignment & next steps
Post-course stage		
6 to 8 weeks		Development of a Jupyter notebook demonstrating the use of ML in research. The specific tasks should ideally display a strong link to the participant's research. We discuss details in the course.

## 5.4 Course format

The course adopts a multi-faceted teaching concept combining conceptual lectures, discussion, reviews of programming codes, and hands-on exercises using Python. The three core parts are associated with programming demos and exercises using real-world data sets from marketing and credit risk analytics. The course pack includes all relevant data.

The final assignment allows students to further develop their practical skills by working on an ML-related task, which should ideally connect to their Ph.D. research.

The course language is English.

## 6. Preparation and Literature

### 6.1 Prerequisites

- Master-level education in Business, Economics, Computer Science, Engineering, or a related field.
- Participants do not require prior experience with ML. A working knowledge in regression analysis and basic statistical concepts is sufficient to join the course.
- Practical exercises and the course assignment involve Python programming. We assume that course participants are familiar with Python and the Python ecosystem for data science, including, for example, libraries like NumPy, Pandas, Sci-Kit learn, and, most importantly, Jupyter Notebooks. A basic understanding of these technologies is sufficient.
- More technically, working with Python requires some infrastructure. We lack the time to discuss technical details in the course and, therefore, expect that participants set up a Python environment before joining the course or familiarize themselves with a web-based Python editor like, e.g., Google Colab (<https://colab.research.google.com/>)

### 6.2 Essential Reading Material

- Agrawal, A., Gans, J., Goldfarb, A. (2020). How to win with machine learning. Harvard Business Review. <https://hbr.org/2020/09/how-to-win-with-machine-learning>
- LeCun, Y., Bengio, Y., & Hinton, G. (2015). Deep learning. Nature, 521(7553), 436-444. <http://dx.doi.org/10.1038/nature14539>
- Rudin, C. (2019). Stop explaining black box machine learning models for high stakes decisions and use interpretable models instead. Nature Machine Intelligence, 1(5), 206-215. <https://doi.org/10.1038/s42256-019-0048-x>
- Varian, H. R. (2014). Big Data: New Tricks for Econometrics. Journal of Economic Perspectives, 28(2), 3-28. <http://www.aeaweb.org/articles?id=10.1257/jep.28.2.3>

### 6.3 Additional Reading Material

- Athey, S., & Imbens, G. W. (2019). Machine Learning Methods That Economists Should Know About. Annual Review of Economics, 11(1), 685-725. <https://doi.org/10.1146/annurev-economics-080217-053433>

- Devriendt, F., Moldovan, D., & Verbeke, W. (2018). A literature survey and experimental evaluation of the state-of-the-art in uplift modeling: A stepping stone toward the development of prescriptive analytics. *Big Data*, 6(1), 13-41. <http://dx.doi.org/10.1089/big.2017.0104>
- Feuerriegel, S., Frauen, D., Melnychuk, V., Schweisthal, J., Hess, K., Curth, A., Bauer, S., Kilbertus, N., Kohane, I. S., & van der Schaar, M. (2024). Causal machine learning for predicting treatment outcomes. *Nature Medicine*, 30(4), 958-968. <https://doi.org/10.1038/s41591-024-02902-1>
- Knaus, M. C., Lechner, M., & Strittmatter, A. (2018). Machine Learning Estimation of Heterogeneous Causal Effects: Empirical Monte Carlo Evidence. *CoRR*, (arXiv:1810.13237).
- Künzel, S. R., Sekhon, J. S., Bickel, P. J., & Yu, B. (2019). Metalearners for estimating heterogeneous treatment effects using machine learning. *Proceedings of the National Academy of Sciences*, 116(10), 4156-4165. <https://www.pnas.org/content/116/10/4156>

#### 6.4 To prepare

We expect participants to study the essential reading material. Familiarity with literature from the additional reading material list is beneficial. The Ph.D. course *Data Science as a Research Method*, which is also offered in the VHB ProDok lecture series, provides an excellent foundation for the course.

To prepare for the practical exercises and the course assignment, participants are required to familiarize themselves with the Python programming language and Jupyter notebooks. To that end, participants might find the following textbooks useful:

- Géron, A. (2019). *Hands-On Machine Learning with Scikit-Learn, Keras, and TensorFlow*. 2<sup>nd</sup> Edition. O'Reilly Media Inc.
- VanderPlas, J. (2016). *Python Data Science Handbook: Essential Tools for Working with Data*. Sebastopol, CA, USA: O'Reilly Media. <https://jakevdp.github.io/PythonDataScienceHandbook/>

## 7. Administration

### 7.1 Max. number of participants

The number of participants is limited to 20.

### 7.2 Assignments

None

### 7.3 Exam

After the course, participants can work on a machine learning assignment and write up results as a computational essay (i.e., Jupyter Notebook). The assignment is necessary to obtain 6 ECTS from the course.

Typically, each participant will work on a different modeling task. Ideally, the assignment task connects to participants' research. Alternative assignment topics include replicating a published paper or working on a Kaggle competition (<http://www.kaggle.com>). The course schedule leaves room to discuss possible topics for the assignment. Participants will submit their assignment solution roughly six weeks after the end of the course. The submitted notebooks will be graded according to the quality of the exposition, the complexity of the modeling tasks, and the degree to which machine learning concepts have been used successfully.

### 7.4 Credits

The course corresponds to a scope of 6 LP/ECTS

## 8. Working Hours

Working Hours	Stunden
<i>Mandatory readings</i>	20 h
<i>Preparation for programming part / study of pre-course Jupyter notebooks</i>	40h
<i>Active participation in class</i>	30 h
<i>Final exam (practical assignment to be completed and written-up after the course)</i>	90 h
<b>SUMME</b>	<b>180 h</b>